

# Cabinet AGENDA

**DATE:** Thursday 8 December 2016

**TIME:** 6.30 pm

**VENUE:** Committee Rooms 1 & 2,  
Harrow Civic Centre

## MEMBERSHIP

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**Chair:** Councillor Sachin Shah (Leader of the Council, Strategy, Partnerships and Devolution Portfolio Holder)

### Portfolio Holders:

Councillor Sue Anderson	Community, Culture and Resident Engagement
Councillor Simon Brown	Adults and Older People
Councillor Keith Ferry	Deputy Leader, Business, Planning and Regeneration
Councillor Glen Hearnden	Housing and Employment
Councillor Graham Henson	Environment, Crime and Community Safety
Councillor Varsha Parmar	Health, Equality and Wellbeing
Councillor Kiran Ramchandani	Performance, Corporate Resources and Customer Services
Councillor Mrs Christine Robson	Children, Schools and Young People
Councillor Adam Swersky	Finance and Commercialisation

### Non Executive Cabinet Member:

Councillor David Perry

**(Quorum 3, including the Leader and/or Deputy Leader)**

**Contact:** Daksha Ghelani, Senior Democratic Services Officer  
Tel: 020 8424 1881 E-mail: [daksha.ghelani@harrow.gov.uk](mailto:daksha.ghelani@harrow.gov.uk)

## **AGENDA - PART I**

### **1. APOLOGIES FOR ABSENCE**

To receive apologies for absence (if any).

### **2. DECLARATIONS OF INTEREST**

To receive declarations of disclosable pecuniary or non pecuniary interests arising from business to be transacted at this meeting from:

- (a) all Members of the Cabinet; and
- (b) all other Members present.

### **3. PETITIONS**

To receive any petitions submitted by members of the public or Councillors.

### **4. PUBLIC QUESTIONS \***

To receive any public questions received in accordance with paragraph 16 of the Executive Procedure Rules.

Questions will be asked in the order notice of them was received and there be a time limit of 15 minutes.

**[The deadline for receipt of public questions is 3.00 pm, 5 December 2016.**

Questions should be sent to [publicquestions@harrow.gov.uk](mailto:publicquestions@harrow.gov.uk)

**No person may submit more than one question].**

### **5. COUNCILLOR QUESTIONS \***

To receive any Councillor questions received in accordance with paragraph 17 of the Executive Procedure Rules.

Questions will be asked in the order agreed with the relevant Group Leader by the deadline for submission and there be a time limit of 15 minutes.

**[The deadline for receipt of Councillor questions is 3.00 pm, 5 December 2016].**

### **6. KEY DECISION SCHEDULE - DECEMBER 2016 TO FEBRUARY 2017 (Pages 7 - 22)**

### **7. PROGRESS ON SCRUTINY PROJECTS (Pages 23 - 24)**

For consideration.

## **COMMUNITY**

- 8. RESPONSE TO SCRUTINY'S REVIEW CHALLENGE PANEL ON HOMELESSNESS** (Pages 25 - 50)

Report of the Divisional Director of Housing Services.

- KEY 9. FUTURE DELIVERY OF ARTS AND HERITAGE SERVICES: UPDATE AND APPROVAL OF LEASE LENGTH** (Pages 51 - 64)

Report of the Corporate Director of Community.

## **RESOURCES AND COMMERCIAL/PEOPLE/CORPORATE**

- KEY 10. VOLUNTARY AND COMMUNITY SECTOR (VCS) FUNDING ARRANGEMENTS** (Pages 65 - 264)

Joint report of the Divisional Director of Strategic Commissioning and Director of Adult Social Services.

- KEY 11. APPROVAL OF HARDSHIP FUND POLICY** (Pages 265 - 382)

Report of the Corporate Director of Resources and Commercial.

- KEY 12. INFORMATION, ADVICE AND ADVOCACY STRATEGY** (Pages 383 - 484)

Report of the Divisional Director of Strategic Commissioning.

- KEY 13. CALCULATION OF COUNCIL TAX BASE FOR 2017-2018** (Pages 485 - 492)

Report of the Corporate Director of Resources and Commercial.

- KEY 14. DRAFT REVENUE BUDGET 2017/18 AND MEDIUM TERM FINANCIAL STRATEGY 2017/18 TO 2019/20** (Pages 493 - 568)

Report of the Director of Finance.

- KEY 15. DRAFT HOUSING REVENUE ACCOUNT BUDGET AND MEDIUM TERM FINANCIAL STRATEGY 2017-18 TO 2019-20** (Pages 569 - 592)

Joint report of the Corporate Director of Community and the Director of Finance.

- KEY 16. DRAFT CAPITAL PROGRAMME 2017/18 TO 2019/2020** (Pages 593 - 606)

Report of the Director of Finance.

**KEY 17. 2016/17 REVENUE AND CAPITAL MONITORING FOR QUARTER 2 AS AT 30 SEPTEMBER 2016 (Pages 607 - 654)**

Report of the Director of Finance.

**KEY 18. ESTIMATED SURPLUS/(DEFICIT) ON THE COLLECTION FUND 2016-17 (Pages 655 - 662)**

Report of the Director of Finance.

**19. TREASURY MANAGEMENT STRATEGY STATEMENT AND ANNUAL INVESTMENT STRATEGY: MID-YEAR REVIEW 2016-17 (Pages 663 - 680)**

Report of the Director of Finance.

**KEY 20. COUNCIL INSURANCE RENEWALS 2017 (Pages 681 - 690)**

Report of the Director of Finance.

**21. PEER REVIEW (Pages 691 - 712)**

Report of the Chief Executive.

**22. ANY OTHER URGENT BUSINESS**

Which cannot otherwise be dealt with.

**23. EXCLUSION OF THE PRESS AND PUBLIC**

To resolve that the press and public be excluded from the meeting for the following items of business, on the grounds that they involve the likely disclosure of confidential information in breach of an obligation of confidence, or of exempt information as defined in Part I of Schedule 12A to the Local Government Act 1972:

<u>Agenda Item No</u>	<u>Title</u>	<u>Description of Exempt Information</u>
24.	Council Insurance Renewals 2017	Information under paragraph 3 of Part I of Schedule 12A to the Local Government Act 1972, relating to the financial or business affairs of any particular person (including the authority holding that information).
25.	2016/17 Revenue and Capital Monitoring for Quarter 2 as at 30 September 2016	Information under paragraph 3 of Part I of Schedule 12A to the Local Government Act 1972, relating to the financial or business affairs of any particular person (including the authority holding that information).

## AGENDA - PART II

**24. COUNCIL INSURANCE RENEWALS 2017** (Pages 713 - 716)

Appendix 2 to the report of the Director of Finance.

**25. 2016/17 REVENUE AND CAPITAL MONITORING FOR QUARTER 2 AS AT 30 SEPTEMBER 2016** (Pages 717 - 718)

Appendix 5 to the report of the Director of Finance.

**\* DATA PROTECTION ACT NOTICE**

The Council will audio record items 4 and 5 (Public and Councillor Questions) and will place the audio recording on the Council's website, which will be accessible to all.

[**Note:** The questions and answers will not be reproduced in the minutes.]

Deadline for questions	3.00 pm on 05 December 2016
Publication of decisions	09 December 2016
Deadline for Call in	5.00 pm on 16 December 2016
Decisions implemented if not Called in	17 December 2016